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The Dbriefs Energy & Resources Series Presents:

# Analyze This: Streamlining Production Operations Through Better Visualization

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- Defining Analytics and it's Value
- Advanced Analytics
- Opportunities for Oil & Gas companies
  - Land
  - Drilling & Completions
  - Production
- Planning your Journey

# **Polling Question #1**

Please select the category below that best describes your business:

- a. Upstream
- b. Midstream
- c. Downstream
- d. Field Service
- e. Support Service
- f. Other

# **Setting the Context**

The Oil and Gas industry has unique operational goals that must be attained to ensure success

Quickly adapt capital spending and operational plans to changing prices

Manage drilling programs to market demands

Respond to increasing competition

Optimize operational planning to align with lease holdings

Increase exploration success

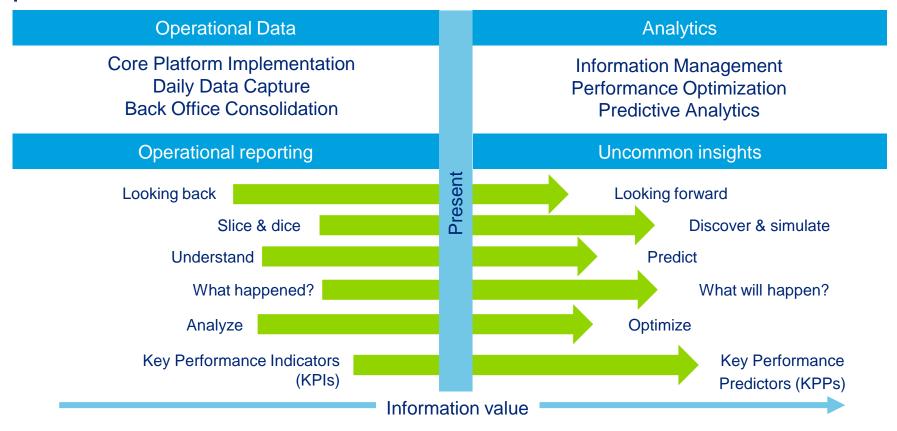
Ultimately, where will our competitive advantage originate?

### Given the current realities in Oil & Gas

- Need to answer tough, "crunchy" questions:
  - How much can adjustments in one or more of the areas affect us?
  - Which course of action is the most worthwhile?
  - Are we optimizing our assets?
  - Are we getting the advantage we expected?

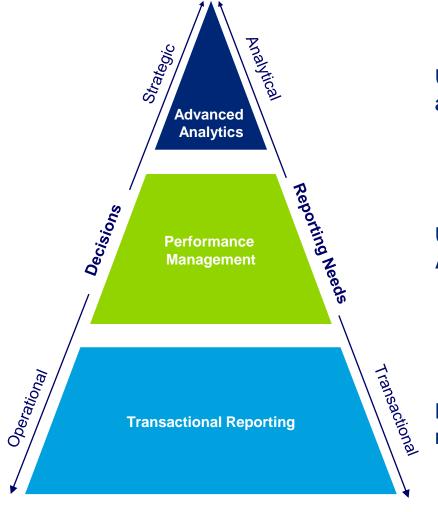
# **Moving to Fact-Based Decision Making**

A pivot in business focus is occurring in the market, from process efficiency, to analyzing information to improve performance



# **Types of Reporting & Analytics**

Through analytics, companies can obtain fact-based information that they need to make informed decisions

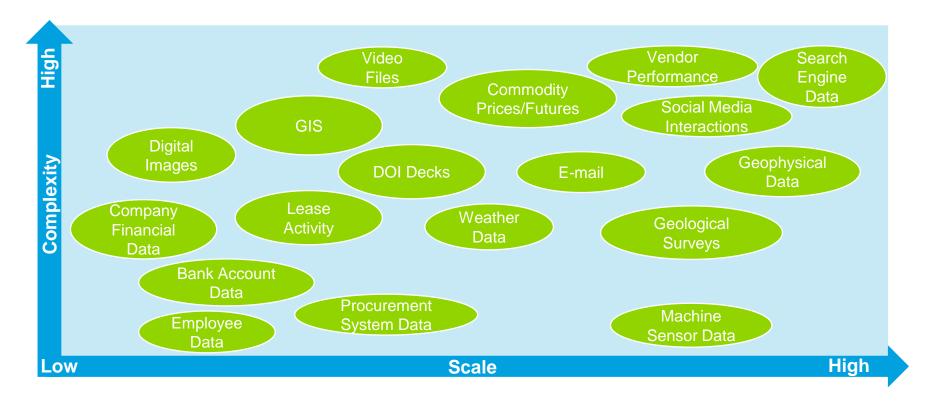


Use all available information from multiple areas to make strategic decisions

**Uses known Operational and Performance Analysis to manage business operations** 

Reporting system to generate monthly reporting packages of transactional data

# **Big Data** — **Next Level Analytics**



### **Big Data and Oil & Gas**

- Integration of G&G, visualization and analytics to enhance field production
- · Identification of drilling trends using external survey, weather, climate data
- Increased profitability through analytical analysis of leases, production data and supply chain

Mobile Analytics is about providing information to operations users and executives when they need it, creating the true analytical enterprise

Provide Information to those executing business operations in the field

Low **Maturity**  Leading Edge



**Spreadsheets** 



**Email Alerts** 



Interactive Dashboards

**Mobile Analytical Tools** 

# **Polling Question #2**

Where do you see greatest benefits for applying Analytics to your operations?

- a. Finance
- b. Land Lease Holds
- c. Drilling & Completions
- d. Production Optimization
- e. Supply Chain
- f. Other

# Optimizing Land Performance

# **Optimizing Land Performance through Analytics**

### Challenge

- Lease obligations must be met to retain acreage positions
- Drilling schedules should be optimized per acreage expiration in combination with data from other functions
- Visibility is needed into effectiveness of Land organization
- Well lifecycle events (shut-ins, payouts, etc.) require coordination and action across Land and other back office functions which have traditionally been treated as separate silos

### **Analytics Opportunity**

- Improve lease obligation compliance
- More effectively retain leasehold acreage via smart drilling schedules
- Identify acreage targets, trends and totals by prospect/location
- Provide organizational visibility into company interests
- Identify and measure KPIs to assess
   Land function
- Dashboards to provide exception reporting to manage business events

# What can be done today?

Visibility into Land data can trigger action across functions

### **KPI Scorecards**

Scorecards can be used to measure efficiency of the Land function

- Cycle time for DOI setup
- DOI errors and downstream PPAs
- · Lease obligations satisfied



Lease and Acreage KPIs

### **Event Notifications**

Dashboards can be used to notify personnel of key business events that require action:

- Well lifecycle events (first sales, shut-ins, P&A)
- Well payouts per JOA consent penalties
- PPAs to be processed based on ownership corrections



**Event Activity Summary and Details** 

# Taking it to the Next Level

Integrate other organization data with Land data to optimize planning and forecasting

### **GIS Multi-Functional Views**

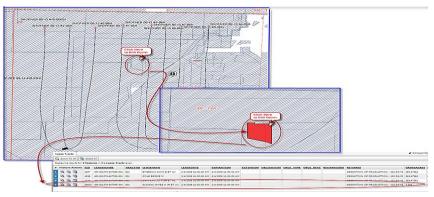
# Where are our most profitable wells in relation to unproducing acreage?

 Data from Land, Finance and Production functions can be integrated and displayed in graphical views to better visualize trends and opportunities

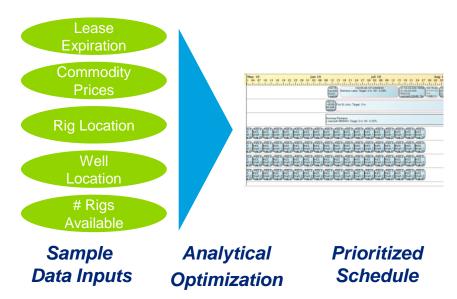
### **Drilling Schedule Prioritization**

# What is the drilling sequence given the planned wells and acreage expiration?

 Drilling schedules should be optimized to provide forecasts that can be used by supply chain and operations, but be flexible given well economics in a low gas price environment, numbers of rigs employed, field logistics, etc.



### GIS Drill-Down to Land Data



# Optimizing Drilling and Completions Processes

# **Optimizing D&C Performance through Analytics**

Operators are analyzing D&C operational factors on well economics

### Challenges/Goals

- Low price of natural gas has lead to increased emphasis on cost reduction
- Need to increase the decision making ability of operators to drive cost reduction and operational improvement strategies through the analysis of historic/real-time drilling and completions data, including external benchmarking
- Drilling & Completions data stored in numerous siloed systems has tangible business value when it can be related

### **Opportunity for Analytics**

- Identify cost and operational trends
- Normalize data by decoupling cost and operational variations
- Improve overall cost and operational forecasts
- Mine historical data and create predictive models explaining actionable insights by operator, region, well type, selected vendor, etc.
- Leverage related data sources to gain insights

# What can be done today?

Comparative analysis and benchmarking between drillers

### **Cost Comparison**

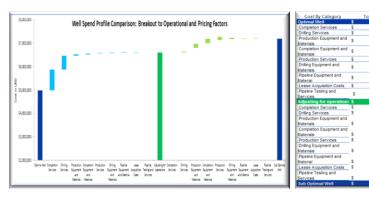
By highlighting the differences in typical well performance and costs an operator can focus on specific cost categories.

### **Deep Dive Analysis**

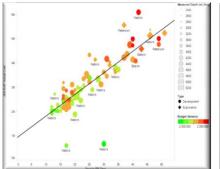
# Identify a strategy to increase drilling productivity while reducing costs

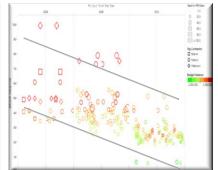
What is driving the variation in cost, if it is not purely operational?

- Are vendors delivering services at the quoted prices?
- Are our operational methods cost competitive?
- Are my contracts tied to raw material fluctuations (mud, cement, casing, etc.)



Normalized cost data





Trend Analysis

# Taking it to the Next Level

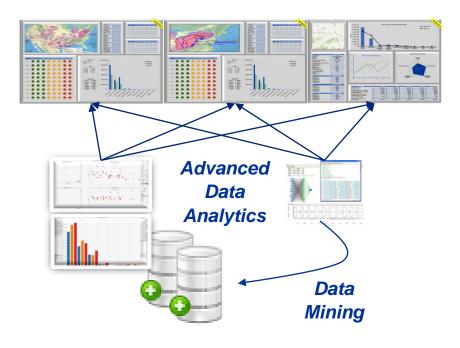
Move beyond "show me the trends" to "help me find the trends"

# Data Mining & Predictive Forecasting

Mine historic data and leverage data that is available in the industry to help operators perform rapid benchmarking and comparative analysis for forecasting and decision making

- Develop industry cost curves by category, region, well type etc.
- Track observed learning curves
- Understand how movements in raw material cost will affect overall economics
- Improved "What-if" scenario planning
- Improved vendor selection methodologies

### Seamless Navigation



# Optimizing Production

# **Optimizing Production through Analytics**

At the core of the analytical enterprise is using operational data to optimize production activities and identify significant future trends

### Challenges/Goals

- Need to sift through volumes of data to identify an optimal approach for producing
- Multiple data sources lead to delay in decision making
- Data sets, formats and reporting capabilities make it difficult to analyze data and exceptions real time
- Inefficient production optimization decisions can lead to longer or multiple downtime events or quicker decline of reservoir performance

### **Opportunity for Analytics**

- Improve data efficiency and accuracy to manage production and field development
- Identify production trends and predict assets performances (from initial construction through Drilling/Completion to actual Production)
- Create and manage a total view of a field as an integrated system: reservoir, wells, field technology, performance capabilities, and leading practices

# What can be done today?

Trends from multiple data sources can enable decision making

### **Well Performance/Controls**

# Use existing data to plan and minimize non-productive downtime

- Accelerate production and reduce downtime through comprehensive analysis of well performance
- Collect real time data to perform exception based analysis

### **Production Surveillance Analysis**

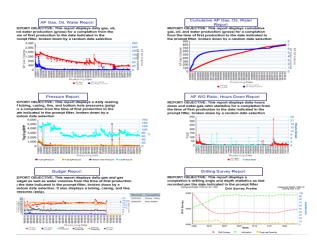
# Bring together well information from multiple data sources

 Compile information from multiple operational data sources to understand capabilities of a single well/or multiple wells (producing and injecting), pumping performance and associated costs.



**Maintenance Trends** 

**Downtime Exceptions** 



Production Volumes, Well Conditions, Drilling Surveys, Budget Reports

# Taking it to the Next Level

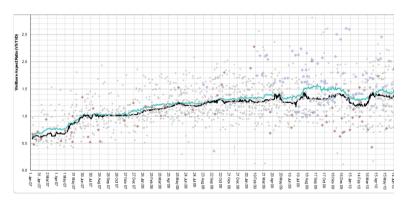
Use advanced concepts to predict and react to scenarios

### **Predictive Analysis**

- Analyze key data points (e.g. pressure maintenance, gas injections) to identify trends and opportunities for well recovery
- Use advanced data mining to simulate possible scenarios to understand well and reservoir behavior

### **Advanced Field Data Integrity**

- Manage related fields and reservoirs as a related "Asset" holistic unit
- Bring together Enterprise Planning and Operational Production Data to generate advanced profitability and production forecasts



**Recovery Volume Trends** 



Financial Planning



Field Ops Data/ Performance





Advanced Budget Variances
/Profitability Forecasts

# **Polling Question #3**

How would you describe the maturity of your enterprise with regard to analytics capabilities?

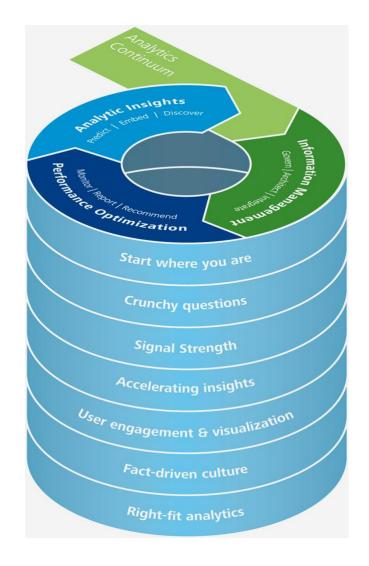
- a. Competing on analytic capabilities
- b. Analytics is becoming part of everything we do
- c. Strong in certain domains
- d. Localized or limited use of analytics
- e. Analytically impaired
- f. Don't know/not applicable

# Analytics Journey

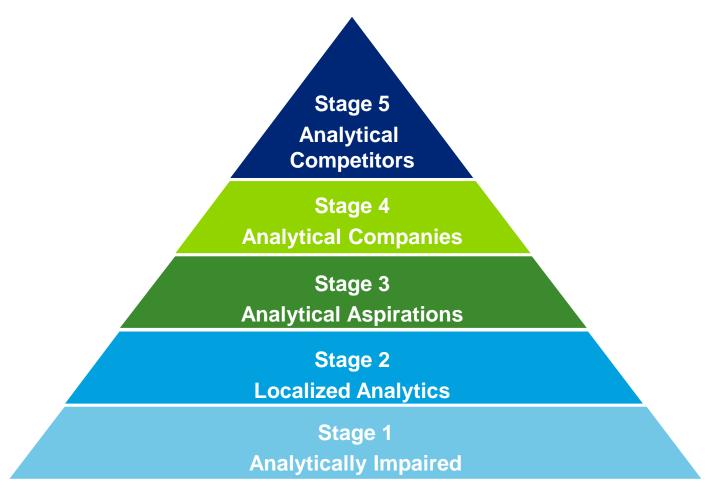
# Analytics applied — getting it done

No matter where you enter the cycle of business analytics, the challenges of execution and adoption are similar.

Leading organizations tend to embrace certain specific principles to accelerate workforce adoption and capture value.



# Starting where you are



Where are you on the maturity continuum?

### **Poll Question #4**

What do you see as the biggest barrier to becoming more proficient with analytics across the enterprise?

- a. Lack of compelling business case
- b. Concerns about quality of data
- c. Organizational silos
- d. Insufficient executive sponsorship
- e. Insufficient technical expertise to deliver
- f. All of the above

# **Keys to Successful Analytical Initiatives**

Value-driven rationale

Develop a road map linked to questions, KPIs, and challenges and opportunities associated with achieving those objectives

Integrated structure

Integrate the initiatives and projects required to address the data- related issues, challenges, and opportunities into a common structure for managing progress and measuring value across the enterprise

Coherent enterprise-wide end-state

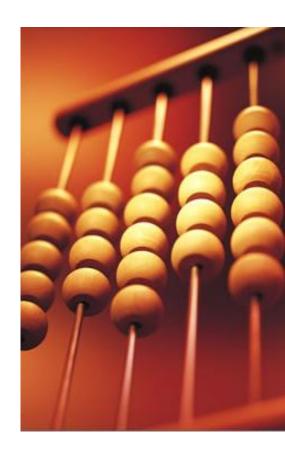
A common end-state architecture and data governance framework underpins delivery of improved access to high-quality information across the enterprise

Dynamic, evolving program

The road map should be designed to evolve. Plan to continually enhance capabilities and refine focus of analytic priorities

# The analytics journey

- Analytics is a cycle of improving business process performance, not a project
- Focus on high-impact areas, meaningful measures, available signals
- Move beyond hindsight reporting to analytics that can facilitate deep insight and foresight
- Encourage a fact-based culture that values the opportunities evident in information over instinct, conjecture or speculation



# Questions and Answers

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